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QATAR FOUNDATION INTERNATIONAL, LLC
عضو في مؤسسة قطر
Member of Qatar Foundation

GRANT INFORMATION

GRANT NUMBER: (to be used on all correspondence): SBAP-1524851136
DATE OF AWARD: April 30, 2026
GRANT RECIPIENT: University of Maryland
ADDRESS: 3112 Lee Building, 7809 Regents Drive
College Park, MD 20742

PROJECT DIRECTOR: Ahmed Hanafy
CONTACT INFORMATION:
E-mail: ahmeda@umd.edu

GRANT AMOUNT TO BE PAID: $44,845.10
TOTAL AVAILABLE FUNDS: $44,845.10

GRANT PERIOD: April 30, 2026 – September 7, 2026
TITLE OF PROJECT: School Break Arabic Program Grants
PURPOSE OF GRANT: Support of Arabic Language Education Program

GRANTEE INSTITUTION FINANCIAL OFFICER: Office of Research Administration
FINANCIAL OFFICER CONTACT: oraa@umd.edu

GRANT PAYMENTS TO BE MADE PAYABLE TO: University of Maryland, College Park
Sponsored Programs Accounting & Compliance
4101 Chesapeake Building
4300 Terrapin Trail
College Park, MD 20742-3141

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April 30, 2026

Ahmed Hanafy
Arabic Academic Director, UMD Summer Institute
University of Maryland
Arabic Summer Language Institute
3112 Lee Building, 7809 Regents Drive
University of Maryland
College Park, Maryland 20742-5141

Dear Ahmed Hanafy,

I am pleased to confirm Qatar Foundation International, LLC (the "Foundation") has approved a grant in the amount of **forty-four thousand, eight hundred forty-five dollars and 10 cents** ($44,845.10) (the "Grant") to be paid to **University of Maryland** (the "Grantee") as a one-time grant in support of Grantee's participation in the **School Break Arabic Program Grants** to be held during 2026 at **the University of Maryland.**

This letter and its attachments specify the terms and conditions of accepting our Grant. The attachments are:

Attachment 1 –Grant Terms, Conditions, and Understandings
Attachment 2 – Approved Budget
Attachment 3 – Reporting Requirements
Attachment 4 – Requirements for Grant Modifications

The Attachments are incorporated into this grant letter and are a part hereof.

Please read all the terms and conditions carefully, and, if you are in agreement with the description and terms of the Grant, please sign below, retain a copy for your records, and return a countersigned copy to the Foundation as soon as possible.

By signing this Agreement, you represent that (1) you have read and agree with the description and terms of the Grant and (2) your organization is currently a tax-exempt public charity, school or school district, or State Institute of Higher Education entity as described in section 170(c)(1) of the Internal Revenue Service Code, not a private foundation.

The Grant will be paid in a lump sum of $44,845.10 after the receipt of the countersigned agreement signed by the Grantee.

Narrative and financial reporting will be required with the acceptance of this Grant consistent with

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Attachment 3

Purpose of Grant: The Grant is meant to support the operation of an Arabic language education program in accordance with your proposal. Expenditures must adhere to the approved budget, appended as Attachment 2. Grant funds must be used for the purposes specified above, in adherence to the approved budget, appended as Attachment 2. Grants may not be used for any other purpose without the Foundation's written agreement in its sole discretion. Any Grant funds not used for the purposes outlined above by **September 7, 2026** shall be returned to the Foundation within thirty (30) days upon request by the Foundation.

Responsibility for the Grant: The Grantee shall be fully responsible, liable, and accountable for all sums actually received under this Grant. The Grantee is fully responsible for any and all tax consequences of this award. The Grantee shall exercise the same care in the administration of the Grant as it exercises in the administration of its own funds, giving due regard to economy and efficiency. The Foundation expects the Grantee to follow its established policies and procedures, as long as they are consistent with any other clause in this agreement. The Grantee's financial records must record all receipts and expenditures of Grant funds separately from other funds.

Reporting Schedule: Interim narrative reports are due by **July 15, 2026**. Final financial and narrative reports are due by **September 7, 2026**, and should include a narrative report, financial report, list of materials purchased, and any curricular materials developed with grant funding. Progress and financial reporting requirements are described in Attachment 3.

Renewal of Grant: Funding for this Grant is limited to the dates specified above and as described in the approved grant proposal. Renewal of funding is not guaranteed, and renewal requests will be considered based on (1) the submission of final narrative and financial reports by September 7, 2026; (2) a renewal proposal with proposal narrative and budget and (3) compliance with the terms and conditions of this Grant Agreement and its attachments.

Grant Contact: Please direct all reports and inquiries pertaining to the management of this Grant to:

Jillian Lomanno
Senior Program Officer
Qatar Foundation International, LLC
1225 New York Ave, NW, Suite 500
Washington, D.C. 20005
tel. (202) 652-0147; e-mail: jlomanno@qfi.org

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We look forward to working with you during the coming year.

Sincerely,

Latrecia Wilson

Latrecia Wilson
Executive Director

This agreement is to be signed by an officer of the Grantee who is duly authorized to sign on behalf of the organization, and by the project director of the organization to signify that both agree with the terms and conditions specified above and in the attachments to this letter. If the project director is authorized to sign on behalf of the organization, the same person may sign in both capacities. The Grantee represents that the execution and delivery of this agreement has been authorized by appropriate action of the governing body of the Grantee and that the persons signing below on its behalf have been duly authorized to execute this agreement on its behalf.

Maura E. Collinge

Signature of Authorized Official

Maura Collinge Sr. Contract Administrator, ORA

Name/Title of Authorized Official

5/20/2026

Date

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ATTACHMENT 1: GRANT TERMS, CONDITIONS, AND UNDERSTANDINGS

In addition to the specific terms and conditions in the grant award letter dated **April 30, 2026**, to which these General Grant Terms, Conditions, and Understandings are attached, Qatar Foundation International, LLC (the Foundation) is awarding this Grant to the Grantee contingent upon the following:

Anti-Terrorism Clause. The Grantee represents and covenants that neither the Grantee nor any agent of the Grantee currently does, or in the future will, directly or indirectly knowingly engage in, promote, or support other organizations or individuals who engage in, promote, or support terrorist activity.

Counterparts. This agreement may be executed in several counterparts and all so executed shall constitute one agreement binding on all parties hereto, notwithstanding that all the parties have not signed the original or the same counterpart. Any counterpart hereof signed by the party against whom enforcement of this agreement is sought shall be admissible into evidence as an original hereof to prove the contents hereof.

Enforceability of Agreement/Binding Agreement. Notwithstanding any common law rule to the contrary, the Foundation may seek to enforce in any appropriate court of competent jurisdiction all of the covenants made by the Grantee herein. This agreement is binding upon and shall be for the benefit of the parties hereto and their respective successors and assigns. Notwithstanding the foregoing, this agreement is not assignable by the Grantee.

Expenditure of Funds: This Grant (together with any income earned upon investment of Grant funds) is made for the purpose outlined in the Grant award letter and may not be expended for any other purpose without the Foundation's prior written approval. If any portion of the Grant is used for any other purpose, the Grantee will promptly correct the error. If the error is not corrected within a reasonable period of time, the Foundation reserves the right to demand the return of any amounts diverted from such permissible use. The Foundation reserves all rights, in its sole discretion, to terminate this Grant Agreement and require the return of the Grant funds to the Foundation if Grant funds are used for a purpose inconsistent with the purpose outlined in the Grant award letter without the Foundation’s prior written approval.

If the Grant is intended to support a specific project or to provide general support for a specific period, any portion of the Grant unexpended at the completion of the project or the end of the grant period shall be returned to the Foundation within thirty (30) days of the expiration or termination of the grant period.

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The Grantee may not expend any Grant funds (a) to participate in, or intervene in any political campaign on behalf of (or in opposition to) any candidate for public office, or (b) to attempt to influence legislation (including without limitation attempting to influence public opinion) or for any purpose other than one specified in section 170(c)(1) or 170(c)(2)(B) of the Internal Revenue Code of 1986, as amended (the "Code").

The Grantee is solely responsible for all activities supported by the Grant. This Grant Agreement does not create any employer-employee relationship, agency relationship, partnership, or joint venture between the parties, and the Grantee shall make no such representation to anyone. So long as Grant funds are being used for the purpose outlined in the Grant award letter (as determined by the sole discretion of the Foundation), the Foundation shall have no involvement in, and the Grantee shall not request the Foundation to be involved in: (i) decision-making related to the day-to-day implementation of programs supported by the Grant; (ii) personnel or staffing decisions related to the implementation of programs supported by the Grant; or (iii) decision-making related to the use of the Grant funds. Decisions on such matters are within the exclusive purview of the Grantee. The Foundation does reserve the right to render opinions to Grantee regarding whether the use of Grant funds is consistent with the purposes outlined in the Grant award letter, and the Grantee may ask the Foundation to render such an opinion.

Hold Harmless: Each party agrees that it will be responsible for its own actions and the results thereof to the extent authorized by law and shall not be responsible for the acts of the other party and the results thereof. Each party shall be responsible for the acts or omissions of that party or its agents, employees or representatives acting within the scope of their duties. For the purposes of this paragraph, "hold harmless" is defined as the Grantee's agreement not to sue the Foundation and does not include indemnification. Nothing in the operation of this Agreement shall act as or constitute a waiver of the Eleventh Amendment immunity of the State of Maryland or its instrumentality and agency, the University of Maryland (Grantee).

Integration Clause: This agreement is intended by the parties to be a final expression of their agreement and as a complete and exclusive statement of the terms thereof, all negotiations, considerations and representations between the parties having been incorporated herein; it is a "complete integration." No course of prior dealings between the parties or their officers, employees, agents, or affiliates shall be relevant or admissible to supplement, explain, or vary any of the terms of this agreement. No representations, undertakings, or agreements have been made or relied upon in the making of this agreement other than those specifically set forth herein. Oral promises or representations, if any, made by either party before the execution of this agreement, but not written herein, shall be null and void and of no force and effect, and shall not be admissible in a court proceeding between the parties, including an action of "fraud in the inducement of contract."

Limit of Commitment: Neither this Grant Agreement nor any other statement, oral or written, nor the making of any contribution or grant to the Grantee, creates any pledge or any commitment of the

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Foundation or by any related person or entity to make any other grant or contribution to the Grantee or any other entity. The Grant contemplated by this Grant Agreement shall be a separate and independent transaction from any other transaction between the Foundation and the Grantee or any other entity.

No Assignment or Delegation: The Grantee may neither assign nor transfer any of the Grantee's rights nor delegate any of the Grantee's obligations under this Grant without prior written approval from the Foundation in its sole discretion.

Paragraph Titles: Captions contained in this agreement are inserted only as a matter of convenience and in no way define, limit, extend or describe the scope of this agreement or the intent of any provision hereof.

Program Promotion and External Outreach: The Grantee will allow the Foundation to review and comment on the text of any proposed program promotion or external outreach materials concerning the grant prior to its release. The Grantee agrees to incorporate any reasonable comments made by the Foundation and the Parties shall work together in good faith to reach agreement on any such materials prior to release. Notification should be sent to communications@qfi.org should be sought as early as possible but no fewer than 3 business days are required.

All such materials and activities must:

- Include the Foundation's logo, available at: https://www.qfi.org/about/media-kit/
- Include the following disclosure language (or updated language as provided by the Foundation):

"This [program/project] was made possible by the work of [Grantee Name], aligned with QFI's mission to advance the value of teaching and learning Arabic as a global language. QFI supports the entire Arabic language education ecosystem by helping to make the teaching and learning of Arabic as accessible and professional as other world languages. To learn more, visit: www.qfi.org."

The Grantee shall use reasonable efforts to accurately describe the grant and not to misrepresent the Foundation's involvement, mission, or brand in all program promotion and external outreach materials. Nothing in this Agreement affects the right of either Party to publish papers and make public presentations relating to the grant program/project so long as they are made consistent with the terms of this Section. Either Party may disclose the fact and general nature of this Grant Agreement and the program/project without prior approval from the other Party. Grantee may make this Grant Agreement available for public inspection in accordance with the Maryland Public Information Act.

The Foundation may, at its sole discretion and without prior approval from the Grantee, include information regarding this grant, including the amount and purpose of the grant, photographs provided by the Grantee, and other relevant public information about the Grantee's organization and its activities, in its public reports, newsletters, press releases, website, and other communications platforms. The Foundation may request to use the Grantee's logo or trademark in such communications by contacting the Grantee Director of Licensing at licensing@umd.edu. Except as otherwise provided herein, no Party shall use the other Party's name, logo, or trademark for publicity purposes without the prior written consent of such other Party.

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Published Materials and Presentations: The Grantee agrees to:

- Submit one copy of any publication, including books, articles, newsletters, press releases, audio/video content, and conference materials, produced in connection with this grant as part of the final report.
- Credit QFI in all future publications and presentations referencing work supported by this grant following the guidance provided above.

Records and Reports: The Grantee is required to keep a record of all receipts and expenditures relating to this grant and to provide the Foundation with periodic written financial and narrative reports summarizing the project promptly following the end of the period during which the Grantee is to use all grant funds. The Grantee's reports should describe progress in achieving the purposes of the grant and include a detailed accounting of the uses or expenditure of all grant funds. The Grantee shall also provide any other information reasonably requested by the Foundation. If the Grantee obtains any audited financial statements covering any part of the period of this grant, the Grantee shall provide a copy to the Foundation as well. The most recent copy of Grantee's audited financial statements may be accessed at: <http://www.usmd.edu/usm/adminfinance/finafair/fsssch.html>. The reporting requirements are summarized on Attachment 3 and the timing of the reports is set forth in the grant award letter.

Record Retention and Access: The Grantee shall retain all financial records and other records pertinent to the grant, along with copies of any reports submitted to the Foundation, for no less than three years after submission of final financial and narrative reports.

The Foundation or any of the Foundation's duly authorized representatives, with five business days written notice, shall have access during regular business hours to any pertinent books, documents, papers, and records of the Grantee for the purpose of making such financial audits, verifications, or program evaluations as the Foundation deems necessary or appropriate concerning this grant award.

Required Notification: The Grantee is required to provide the Foundation with immediate written notification of: (1) the commencement of any audit of the Grantee's tax-exempt status by the Internal Revenue Service or any state agency; (2) any changes in the Grantee's tax-exempt status; (3) the Grantee's inability to expend the grant for the purposes described in the grant award letter; or (4) any expenditure from this grant made for any purpose other than those for which the grant was intended.

Right to Modify or Revoke: The Foundation reserves the right to discontinue, modify or withhold any payments to be made under this grant award if, in the Foundation's reasonable discretion, such action is necessary: (1) because the Grantee has not fully complied with the terms and conditions of this grant; (2) to protect the purpose and objectives of the grant or any other charitable activities of the Foundation; (3) to comply with the requirements of any law or regulation applicable to the Grantee, the Foundation, or this grant. In addition, the Foundation reserves the right upon written notice to Grantee to require that Grantee refund all or a portion of the grant proceeds within 60 days of the notice if the Foundation

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determines, in its reasonable discretion, that such refund is required (1) because the Grantee used the grant funds for any purpose other than that allowed under the grant documentation or (2) to comply with requirements of any law or regulation applicable to the Grantee or the Foundation.

The Foundation also reserves the right to terminate support in the event the Grantee changes its legal structure or the project director or financial officer. The Grantee agrees to notify the Foundation in writing at least 30 days in advance of any change in its legal structure or the project director or the financial officer.

Either Party may terminate this Grant Agreement at any time upon a minimum of ninety (90) days prior written notice to the other Party when it determines that termination is in its best interest. Should the grant be terminated pursuant to this agreement for any reason, all unexpended grant funds shall be returned to the Foundation, all unpaid grant funds shall be canceled by the Foundation, and, when reasonably possible, all equipment purchased with grant funds shall be returned to the Foundation. The Grantee will submit a final report to Foundation of all funds received and expended for the grant and will refund the unused and uncommitted funding it received from the Foundation, but will be entitled to retain funds to cover previously made financial commitments that may not be cancelled without liability to Grantee. The termination or expiration of this Agreement, for any reason, shall not affect either Party's rights, responsibilities, or obligations that accrued prior to the effective date of termination of this Agreement.

Except as herein provided, this agreement cannot be modified or amended except in writing signed by the authorized representatives of both the Foundation and the Grantee.

Severability of Provisions. Each provision of this agreement shall be considered severable and if for any reason any provision or provisions herein are determined to be invalid and contrary to any existing or future law, such invalidity shall not impair the operation of or affect those portions of this agreement which are valid.

Tax-Exempt Status: Unless the Grantee is a school or school district or State Institute of Higher Education entity as described in section 170(c)(1) of the Internal Revenue Code, the Grantee is a not-for-profit organization currently recognized by the Internal Revenue Service as a public charity, as described in sections 501(c)(3) and 509(a)(1), (2), or (3) of the Code. The Grantee represents and agrees as follows:

- If the Grantee is a supporting organization described in Section 509(a)(3) of the Code, the Grantee is either a Type I or Type II supporting organization or a Type III supporting organization which is functionally integrated,
- The Grantee's tax-exempt status under sections 170(c)(1) or 501(c)(3) and 509(a) of the Code has not changed since the issuance of the IRS determination letter which you provided to the Foundation,

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- There is no issue presently pending before any office of the Internal Revenue Service that could result in any proposed changes to the Grantee's tax-exempt status under Sections 170(c)(1) or 501(c)(3) and 509(a) of the Code, and
- The Grantee agrees to notify the Foundation immediately if there is any change in the Grantee's tax-exempt or public charity status.

Waiver. The failure of any of the parties, at any time, to enforce the provisions or conditions set forth herein or to exercise any right set forth in this agreement shall not constitute a waiver thereof nor affect the right of such patty to enforce or preform them in the future.

Word Meanings. The singular shall include the plural and the masculine gender shall include the feminine and neuter, and vice versa, unless the context otherwise requires.

In the sole discretion of the Foundation, refusal to comply with any parts of these terms and conditions could result in the termination of the grant.

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ATTACHMENT 2: APPROVED BUDGET

Tuition Support	$44,845.10
Total amount to be expended 2026:	$44,845.10

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ATTACHMENT 3: REPORTING REQUIREMENTS

Please address any questions regarding the Foundation requirements to Jillian Lomanno, Senior Program Officer, tel. 202-652-0147, e-mail: jlomanno@qfi.org.

Submit your reports electronically to QFI's grants management portal, qfi.smapply.com.

Interim Report

Interim Narrative Report: The grantee will send the following information by email no later than July 15, 2026.

1. Student enrollment numbers, specifically the number of students supported by QFI funds.

Final Reports

Financial Report: Financial reports produced by the Grantee's accounting system must include the following information and be signed by the Financial Officer::

1) The Foundation grant number;
2) Dates covered by the report (final reports should cover the entire grant period);
3) The Foundation grant funds received;
4) Approved budget (i.e., reference documents cited in Grant Agreement);
5) Actual expenditures for the reporting period compared to each line item of the approved budget;
6) Actual cumulative expenditures through the end of the reporting period compared to each line item of the approved budget;
7) Explanation of variances between budgeted amounts and actual expenditures;
8) Amount of the Foundation grant funds remaining unspent at the end of the reporting period;
9) Cost share break down between QFI and the grantee – percent of the Arabic program that the grantee funds and the percent that QFI funds.

Narrative Report: Final reports will account for the entire duration of the grant. Attach the Foundation-supported products not previously submitted. Provide responses to the following questions on the grant management portal.

1) Briefly describe activities and accomplishments. How closely did they follow the approved plan and original timeframe?
2) Describe the immediate and possible long-term impacts of the supported activities. How do they relate to the original goals and definitions of success?
3) How were the achievements of goals and impacts measured?
4) If goals were not achieved, explain why.

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5) Which strategies and activities were most effective? Least effective? What would you do differently if you were starting now?
6) Did any major factors or conditions, such as staffing or funding, change since the grant's inception? How did these changes affect the project?
7) Were any programmatic or administrative problems encountered? If so, describe their effect. How were they addressed?
8) If a communications plan was a component of the grant, describe the dissemination activities, their impact, and how the impact was measured.
9) Assuming the activities will continue, describe the steps undertaken to ensure the sustainability of the work.
10) How many students are currently enrolled in the Arabic language program? Please provide details of each section/level, and numbers of students at all schools supported by this grant.

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ATTACHMENT 4: REQUIREMENTS FOR GRANT MODIFICATIONS

Note: Unless waived by the Foundation in writing, permission to modify grants will be granted only if requested by the Grantee in writing and in advance.

Request to Revise the Budget

A revised budget must be requested when transfers among line items amount to more than ten percent of the amount budgeted for any line item or when line items are added or deleted from the original approved budget.

All budget revision requests must:

- Be signed by the financial officer responsible for the grant;
- Include an itemized revised budget compared to the original (or most recently approved revision);
- Include a written budget narrative justifying the changes.

Request to Modify Activities and Products

Transfers among line items of the approved budget are permitted within a limit of no more than ten percent of the amount budgeted for each line item. The adjustments shall not result in an increase in the total amount of the grant.

Requests to make substantive changes to the goals and products noted in the Grant Agreement must include a rationale for the changes. It may be necessary to include a request to revise the budget depending on the extent of the proposed modifications.

Carryover and Extension Requests

If it appears that grant funds will remain unspent when a grant expires, the Grantee may request that the funds be carried over to a renewal grant. If the grant will not be renewed, the Grantee may request a no-cost extension of the duration of the grant to a specific date when all funds will be spent and the activities completed.

Carryover requests must:

- Explain why funds will remain unspent when the grant expires
- Include a financial report that notes the projected or actual amount of unspent grant funds
- Include an itemized budget that indicates how the unspent funds will be allocated in the renewal grant and a written budget narrative justifying the changes.

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No-Cost Extension Requests must:

- Propose a new ending date for the grant;
- Explain why more time is needed to complete the project;
- Include a financial report that compares projected expenditures to the original or most recently approved line-item budget for the use of the Foundation funds;
- Include a revised itemized budget for the extension period and a written budget narrative justifying the changes.

Request to Transfer Grant from Original Grantee Institution to Another Institution

A request to transfer a grant must include:

- An explanation of why the transfer is needed;
- A specific date when the proposed transfer would occur;
- Financial and narrative reports from the original grantee (accounting to the day of the proposed transfer) that note the amount of unspent grant funds that will be transferred;
- A letter from the head of the original grantee institution, or other official authorized to sign on behalf of the grantee institution, relinquishing the grant;
- A letter from the head of the new grantee institution, or other official authorized to sign on behalf of the new grantee institution, accepting the grant;
- Tax status verification from the new institution;
- C.V. and contact information for the new project director;
- Contact information for the new project administrator/ financial officer;
- Payment instructions for the new grantee institution;
- Any other information requested by the Foundation;

Request to Change the Project Director

The request to change the project director must include:

- An explanation of why the change has been proposed;
- C.V. and contact information for the new project director.

Unless waived by the Foundation in writing, all requested grant modifications must be approved in writing by the Foundation in its sole discretion before the modifications become effective.

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September 16, 2026

University of Maryland, College Park
Attn: Ahmed Hanafy
GRANT RECIPIENT: University of Maryland
ADDRESS: 3112 Lee Building, 7809 Regents Drive
College Park, MD 20742
PROJECT DIRECTOR: Ahmed Hanafy
CONTACT INFORMATION:
E-mail: ahmeda@umd.edu
Re: Letter Agreement Amending Grant Agreement No. SBAP-1524851136

Dear Ahmed Hanafy:

This Letter Agreement ("Letter Agreement") is entered into by and between Qatar Foundation International, LLC, a Delaware limited liability company ("QFI" or the "Foundation"), and the University of Maryland, College Park ("Grantee"), terminates Grant Agreement, No. SBAP-1524851136, between QFI and Grantee (the "Grant Agreement"), and converts remaining Grant Agreement funds into a Gift. Capitalized terms not defined herein shall have the meanings ascribed to them in the Grant Agreement.

WHEREAS, QFI awarded Grantee a grant in the amount of $44,845.10 pursuant to the Grant Agreement, with a current end date of September 7, 2026. The remaining unspent grant funds of $14,613.64 as of September 7, 2026, are hereby converted to a Gift to Grantee to be administered by its School of Languages, Literatures, and Cultures, for use consistent with the Grantee's educational mission related to Arabic language education.

WHEREAS, QFI is winding down its operations and will close on or about September 30, 2026 (the "Closure Date");

WHEREAS, the parties wish to terminate the Grant Agreement and convert the remaining funds to a Gift on the terms set forth below;

NOW, THEREFORE, in consideration of the mutual covenants and agreements set forth herein, and for other good and valuable considerations, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Incorporation of Recitals.** The above paragraphs are incorporated herein by reference as if fully set forth in the body of the Letter Agreement.

2. **Waiver of Reporting Requirements.** All reporting requirements under the Grant Agreement, including without limitation any final narrative report, financial report, or other

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deliverable, are hereby waived in their entirety. Grantee shall have no further obligation to submit any reports to QFI.

3. **Waiver of Obligation to Return Unexpended Funds.** Any obligation of the Grantee under the Grant Agreement to return unexpended grant funds to QFI is hereby waived in its entirety. Grantee shall not be required to return any portion of the grant funds to QFI or any successor.

4. **Retention of Funds.** The Grantee is hereby permitted to retain unexpended grant funds in the amount of $14,613.64 to be administered as a Gift for Grantee's use consistent with the Grantee's educational mission related to Arabic language education.

5. **End Date.** The end date of the Grant Agreement is September 7, 2026UM. Effective as of the execution of this Letter Agreement, the balance of $14,613.64 shall be administered as a Gift to Grantee in accordance with Section 3, above. Gift funds shall remain available for Grantee's use in support of the Grantee's educational mission related to Arabic language education.

6. **Release of Claims.**

(a) In consideration of the Gift provided under this Letter Agreement, Grantee releases the Foundation from any claims related to the administration, payment, or non-payment of funds provided under this Letter Agreement; any funding, support, guidance, or assistance provided or not provided by the Foundation in connection with this Letter Agreement; the Foundation's closure or dissolution as it relates to its obligations under this Letter Agreement; or Grantee's activities in connection with the project funded under this Letter Agreement. This release applies only to the Gift funds and obligations under this Agreement and does not apply to any prior grant agreement, funding, or other dealings between Grantee and the Foundation. For the avoidance of doubt, the Released Claims do not include any claims arising from the Foundation's breach of any express obligation under the Grant Agreement that occurred prior to the End Date of the Grant Agreement. This release and discharge shall survive the dissolution of the Foundation and shall inure to the benefit of any successor, assign, or Foundation Party (collectively "Foundation Parties"), each of whom are express intended third-party beneficiaries of this provision with the right to enforce the same. For the purposes of this paragraph, this release of claims is defined as Grantee's agreement not to sue Foundation and its successors as described above and does not include indemnification. A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE AND THAT, IF KNOWN BY HIM OR HER, WOULD HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASED PARTY. Nothing in the operation of this Letter

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Agreement shall act as or constitute a waiver of the Eleventh Amendment immunity of the State of Maryland or its instrumentality and agency, the University of Maryland.

(b) As used herein, "Foundation Parties" means the successors, assigns, members, managers, officers, directors, employees, agents, and affiliates of QFI.

7. **No Successor Liability.** The Grantee acknowledges and agrees that: (a) upon QFI's closure, no person or entity shall succeed to QFI's obligations under the Grant Agreement or otherwise; (b) the Grantee shall not assert any claim against any successor, assign, member, manager, officer, director, employee, agent, or affiliate of QFI arising out of or relating to the Letter Agreement or the Grantee's relationship with QFI; (c) any obligations of QFI under the Grant Agreement that have not been performed as of the Closure Date shall be deemed satisfied and discharged in full; and (d) the Grantee waives any right to pursue any claim against any of the Foundation Parties or any entity that may receive any assets of QFI upon dissolution.

8. **Tax Responsibility and Hold Harmless.** Grantee acknowledges and agrees that QFI makes no representation or warranty regarding the tax treatment of the Gift or of any amounts retained by Grantee under this Letter Agreement. Grantee shall be solely responsible for determining and satisfying any federal, state, or local tax obligations, including any reporting or filing requirements, arising from Grantee's receipt, retention, or use of the Gift funds. Grantee agrees to hold harmless and not seek recovery from QFI or the Foundation Parties for any taxes, penalties, interest, or related costs assessed against or incurred by Grantee in connection with the Gift or the conversion of grant funds to a Gift under this Letter Agreement. This provision shall survive the termination of this Letter Agreement and the dissolution of QFI, and shall inure to the benefit of the Foundation Parties, each of whom is an express intended third-party beneficiary of this provision.

9. **Effect on Grant Agreement.** Except as expressly modified by this Letter Agreement, all terms and conditions of the Grant Agreement shall remain in full force and effect. In the event of any conflict between the terms of this Letter Agreement and the Grant Agreement, this Letter Agreement shall control.

10. **Governing Law.** The parties agree to remain silent.

11. **Counterparts.** This Letter Agreement may be executed in counterparts, each of which shall be deemed an original, and all of which together shall constitute one and the same instrument. Electronic signatures shall be deemed original signatures for all purposes.

IN WITNESS WHEREOF, the parties have executed this Letter Agreement as of the date set forth above.

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QATAR FOUNDATION INTERNATIONAL, LLC

Latrecia Wilson

By: Latrecia Wilson
Title: Authorized Representative

UNIVERSITY OF MARYLAND, COLLEGE PARK

Maura E. Collinge

By: Maura Collinge
Title: Senior Contract Administrator, Office of Research Administration

Date: 9/30/2026

Acknowledged by:

Jeremy Kugel

By: [Name] Jeremy Kugel
Title: CFO
Division of University Relations

Date: 9/30/2026